

Yachting: a hobby, a sport or a business?

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Global Marina Institute

Sport

A sport is an organized, competitive, entertaining, and skillful activity requiring commitment, strategy, and fair play, in which a winner can be defined by objective means. Generally speaking, a sport is a game based in physical athleticism.

Regattas (sail) or races (motor)

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Yachting > 20m (sail and motor)

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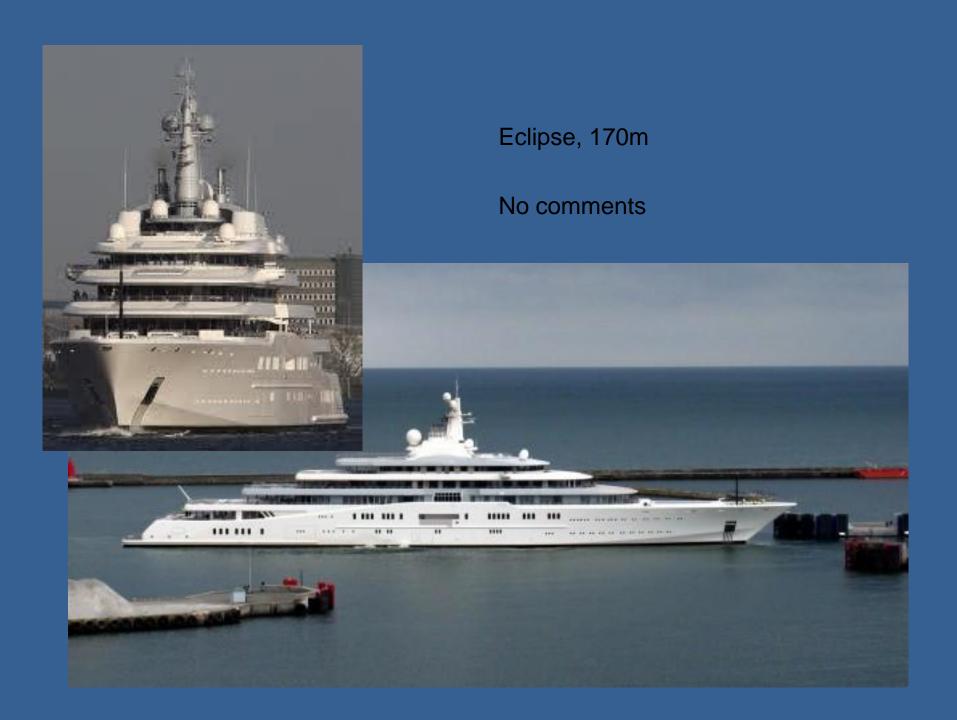


Dinghy sailing: definitely a sport + hobby



Professional crewed sailing yacht racing: sport but less affordable





Yacht Running Costs per Year as percentage of Yacht's Value (2008)

Service and Refit	Direct Costs	Guests and Crew Expenses	Crew	Managem ent and Financial	Total
1,5% - 2,7%	0,5% - 0,7%	0,8% - 1.1%	1,5% - 1,8%	0,8 %- 1,1%	5% - 7 %



My Thanks to Bill Andersson, CEO of WESTREC Marinas USA, for the following information.

Trends that we've identified in this downturn:

- Impacting more small boat customers than larger boats;
- Even the larger boats are moving less and looking for deals;
- Those that value boating continue to value it, maybe even more now than before;
- The boat is not the first thing to go!



What are we doing to get through these challenging times?

Focusing on Customer Service;

Recognizing and Rewarding Quality

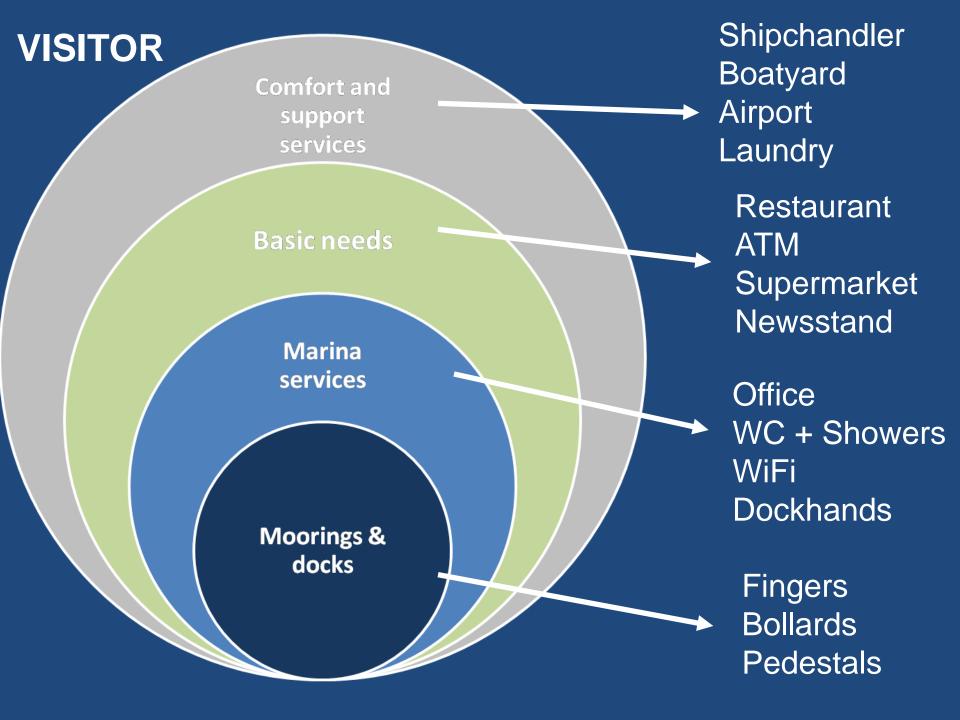
Employees; and

Delivering More!

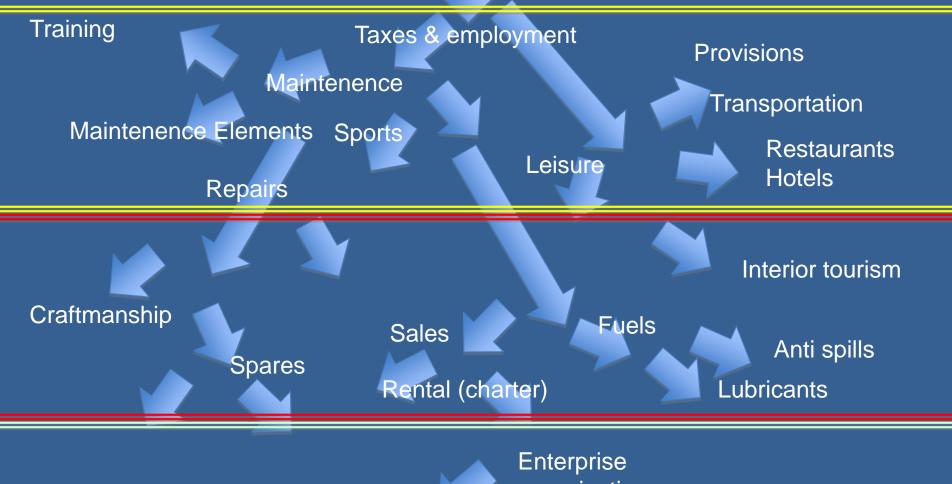


Some of today's challenges that will likely continue into the future:

- There are few "new starts" in marina development
- Instead we're trending toward renewal, redevelopment, and upgrading existing facilities
- The challenge is to create "new" revenue through redevelopment getting more out of existing footprints



Generation of activities

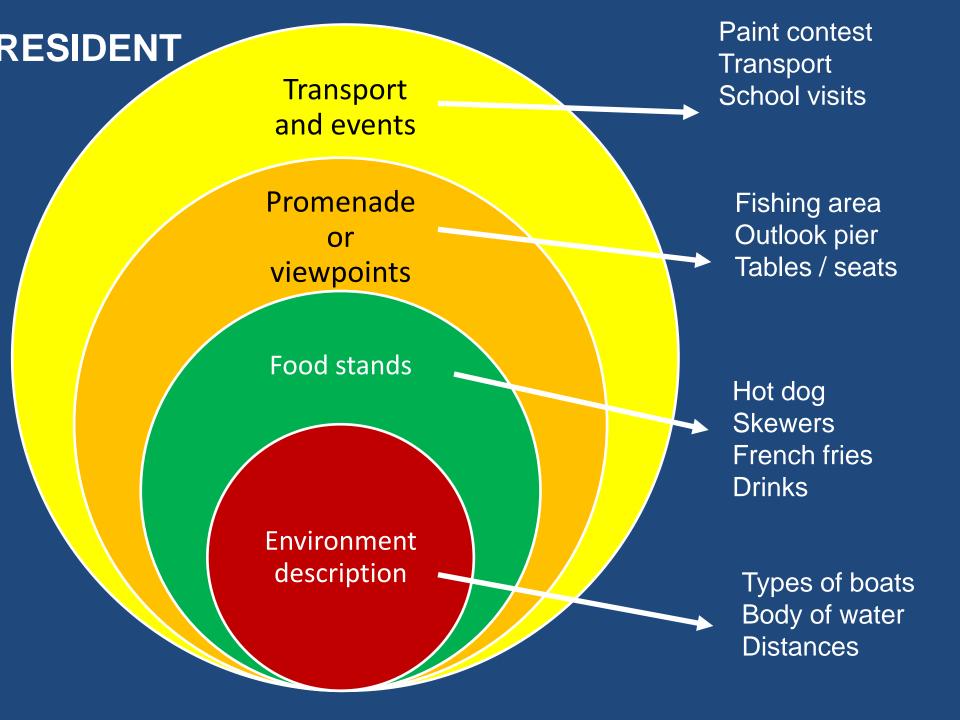


Other markets

Certifications

Quality

Environmental control



Thank you

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