





acts & Figures

ort of Rotterdam engine of the economy

Total port area 12,500 ha (net 6,000 ha)

Total employment 180,000 people

Total added value € 21 billion (3.5% GNP)

Throughput approx. 450 million tons; 12 million TEU

Depth up to 75 ft (= 24 m)

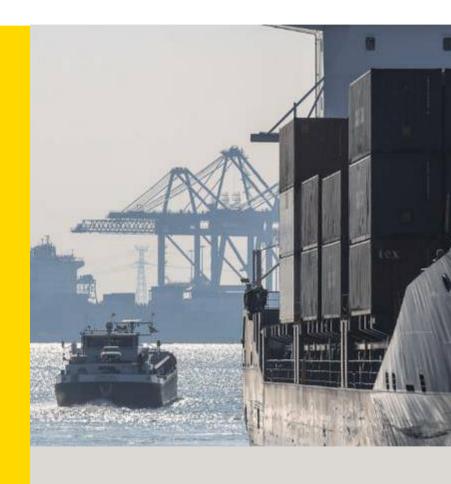
ort of Rotterdam Authority (2014)

Total turnover: €659,8 million

Net profit: €215,4 million

Total investments: €189,4 million

Total dividend: €89,2 million





Sovernance

Shareholders:

lunicipality of Rotterdam 2/3) and the Dutch State 1/3)

Institutional relationship:

linistry of Finance Shareholder)

linistry of the Environment nd Infrastructure Operational relationship)



Port of Rotterdam



DOLGERN CGETROL	
STRIVEGIC FIXENCE ALL AC EMENT	
TRACA	**************
SHARFL PROJECT CENTER	
INFORMATION MANAGEMENT	MENT
POURCEIT	···
IN	

E AFFAIRS	THE REPORT WHEN A VEHICLE WHEN THE CONTROL OF
C QTDATERV	The both the Countries of the Countries
OURCES	
ATIONS & EXT	ERICOM ACATORS & EXER
OTTERDAM IN	TERPURT OF FOTTERDAN. JEPNOHONAL PO
UDITORS DE	PARTENTAL
ARTMENT	k ala a a a kolent salite e sulture e slisteke e mateur et mateur et mateur
	······································
LOPMENT	 In the Book of the Control of the Cont
IAGEMENT	THE COMMENTAL STATES OF THE ST
ENTAL MANA	BENEARN

OUR MASTER'S

DE VRIES



inancial Autonomy

Port dues: consultation Deltalinqs, if necessary arbitration

Lease contracts:

very 2 – 3 years update of target prices

ifferentiation per segment, location and quality

vestments, strategy and budget:

xecutive Board: <€10 million

upervisory Board: €10 - €50 million + Budget

hareholders: >€50 million + Strategy plan and nnual report



Industrial Cluster

